# The Strategic Advantage: Why Community and Regional Banks Are Built to Win at Automation

Community and regional banks have built something remarkable: the ability to be a true financial partner across the entire lifecycle of your market's success stories.

You're there when the entrepreneur opens their first small business account. You finance the equipment when they're ready to scale. You provide the working capital that gets them through growth spurts. You manage the wealth when success comes, and you're structuring the complex credit facilities when they become the major employer in town. This full-spectrum capability-delivered with personal attention at every stage—is your superpower.

New research reveals a surprising opportunity for banks like yours. While 87% of financial institution leaders recognize automation's transformative potential, only 32% have moved beyond pilot programs—and you're perfectly positioned to bridge this gap. Unlike enterprise banks wrestling with organizational complexity or smaller institutions struggling with resources, you have the ideal combination of capability and agility to make automation work.



#### The Real Barriers Aren't What You Think

Here's what the research tells us: 95% of automation success comes down to strategy and alignment, not technology complexity. The good news? These are areas where community and regional banks already excel.

Think about your own institution. You have talented people who understand your markets, your customers, and your operational challenges. You have boards with business backgrounds who understand ROI. You have the scale to invest meaningfully without the bureaucratic layers that slow enterprise banks. These aren't just advantages—they're the exact ingredients automation success requires.

The most successful implementations happen when banks focus on straightforward problems using proven technology. You don't need to transform your entire operation overnight. Start with the processes that consume the most time and deliver the least value. When you automate these tasks, something powerful happens: your team gets to do what they do best–build relationships.

# Your Competitive Edge Is Already There

Your position as a community or regional bank creates unique opportunities. You're large enough to afford meaningful technology investments but small enough to implement them quickly. You can make decisions faster than enterprise banks. You can execute more comprehensively than smaller institutions. This structural advantage becomes even more powerful when you apply it to automation.

Start with operational efficiency—the foundation everything else builds on. When you automate commercial loan documentation, you're not just saving time. You're creating a cascade of benefits:

**Free your team for growth:** Relationship managers can identify cross-selling opportunities like when that growing manufacturer needs a line of credit expansion or when a successful retailer is ready for commercial real estate financing.

**Make smarter decisions faster:** Automated credit risk assessment means consistent, defensible decisions that protect your portfolio while speeding up approval times.



**Stay ahead of risk:** Real-time fraud detection and continuous compliance monitoring offer enterprise-level security with community bank responsiveness.

That's portfolio growth through smarter decisioning, powered by giving your team time to actually know their customers while maintaining the risk management sophistication that regulators expect.

#### **Talent Transformation, Not Replacement**

Here's what forward-thinking community and regional banks understand: automation attracts and retains top talent. When you empower employees with modern tools, you're not just improving productivity—you're becoming an employer of choice in competitive talent markets.

Think about it from your team's perspective. Young, tech-savvy professionals want to work with cutting-edge technology that makes them more effective. Experienced bankers want tools that eliminate frustration and enable them to serve customers better. When automation removes the tedious parts of their jobs, banking careers transform from administrative task management to strategic relationship building and financial advisory.

This shift matters more than you might realize. In today's tight labor markets, the banks offering modern tools and meaningful work have a clear recruiting advantage. You're not asking talented professionals to choose between working at a community bank or having access to advanced technology. You're showing them they can have both.

#### **Building Your Automation Roadmap**

Success in automation doesn't require massive transformation. It requires clear priorities and focused execution. Start where the pain is greatest and the payoff is clearest–operational efficiency. Identify processes that drain time without adding value, whether it's chasing down signatures, reconciling accounts, or preparing regulatory reports. These aren't the glamorous parts of banking, but they're where automation delivers immediate, measurable wins.

Next, build internal champions who understand both the technology and the business impact. The research shows that 34% of financial institutions identify company culture and staff resistance as significant barriers to automation implementation. But here's what the data also reveals: institutions with superior



change management consistently outperform those with advanced technology but poor adoption. Your people matter more than your platform.

Focus on measurement from day one. Track metrics that matter to your board and your bottom line:

**Operational gains:** Hours saved on manual processes converted to dollar values.

**Portfolio growth:** New products per customer, expansion within existing relationships.

**Risk improvements:** Reduced compliance violations, faster fraud detection, consistent credit decisions.

These aren't abstract benefits—they're concrete returns that justify continued investment and build momentum for expansion.

# Why First Movers in Your Market Will Define the Future

Current market conditions create a unique opportunity for strategic automation implementation. Regulatory requirements continue to intensify. Competition from both larger banks and fintech challengers grows fiercer. Yet most institutions remain stuck in pilot programs, creating a temporary advantage for those who execute now.

Community and regional banks that understand this reality are already moving. They're not waiting for perfect conditions or complete transformation plans. They're starting with focused initiatives, building success stories, and expanding strategically. They're turning their unique position—that strategic middle ground between enterprise scale and community focus—into sustainable competitive advantage.



### **Your Automation Advantage Starts Today**

The automation opportunity for community and regional banks has never been clearer. You have the resources to invest meaningfully. You have the ability to implement quickly. You have the relationships that make automation an enhancement, not a replacement. Most importantly, you have teams who understand that efficiency and relationship banking aren't opposing forces—they're complementary capabilities that, when combined, create unbeatable market position.

Success doesn't require massive budgets or complete transformation. It requires understanding that automation is an execution game, not a technology race. It requires recognizing that your organizational capabilities—your people, your processes, your culture—determine outcomes more than any platform or tool.

Your automation success story writes itself: preserve what makes community and regional banking special while gaining the operational efficiency to compete with anyone. You know your customers' businesses, their families, their dreams. Automation doesn't replace that knowledge—it multiplies its value.

# Ready to discover the execution strategies that will accelerate automation success at your community or regional bank?

Download our complete white paper, "Banking Automation Reality: What the Data Reveals About Strategy vs. Technology," to access detailed implementation frameworks and the critical success factors driving competitive advantage in banking automation today.

This analysis is based on the Intelligent Automation Research 2025, conducted by American Banker/National Mortgage News and sponsored by nCino, surveying 253 financial services leaders including credit unions, banks, and mortgage companies.

